

Synod Appropriations and Allocations Ordinance 2009

Strategic funding allocations 2010-2012

Explanatory Report

Preliminary

1. In 2001 the Synod endorsed a principle of moving to a strategy driven spending model and this principle has been applied for the purpose of the allocation of funds under the control of Synod for each of the years since 2003.
2. In 2002 the Synod adopted the Mission Strategy for the Diocese of Sydney with its Mission Statement, Initial Goal, Fundamental Aim and Fourfold Policy as set out in the Mission Strategy Document and explained by the Archbishop in his Presidential Address.
3. By clause 3 of the Synod Estimates Ordinance 1998 the Standing Committee is to prepare an ordinance for this 2nd session of the 48th Synod which authorises appropriations and allocations for 2010-2012, and those proposed allocations are to reflect the Strategic Plan for the Diocesan Mission.
4. This report is to be read in conjunction with the *Strategic Directions 2010-2012* document which has been prepared by the Standing Committee as the Strategic Plan for the 48th Synod, in accordance with clause 3(1) of the Synod Estimates Ordinance 1998.

Introduction

5. The proposed Synod Appropriations and Allocations Ordinance 2009 (the Ordinance) has been prepared in a way which satisfies these requirements, reflects the priorities for the next stage of the Diocesan Mission, and recognises the realities of the reduced distributions available from central Diocesan funds as a result of the Global Financial Crisis. Attachment 1 to this Report contains the details of the individual sources of income available to the Synod (the specific amounts appropriated), and the list of particular allocations proposed, grouped according to the relevant Policy area of the Diocesan Mission.
6. The total amount available to the Synod for appropriation in 2010-2012 is significantly less than in previous years, as shown below –

2009 actual	\$11,499,000
2010 proposed Ordinance (appropriated)	\$7,243,000
2011 proposed Ordinance (indication of intent)	\$6,367,000
2012 proposed Ordinance (indication of intent)	\$6,367,000

7. The reduction in the amount available is largely a consequence of the loss of capital suffered by the Diocesan Endowment as a result of the effects of the Global Financial Crisis. Two one-off items have contributed approximately \$560,000 to the amount available in 2010, but these will not be repeated in 2011 and 2012 and the amount available to the Synod from several of the smaller ordinance funds will decrease further in 2011 as a result of changes to the distribution arrangements from those funds.

Appropriations

Diocesan Endowment

8. In March 2009 Standing Committee accepted the Glebe Administration Board's recommendation to suspend the operation of the formula under clause 5(2) of the Diocesan Endowment Ordinance 1984 in respect of the payments to be made by the Board to the Standing Committee under clause 5(3) during the years 2010, 2011 and 2012 and agreed that \$5,300,000 should instead be paid by the Board to the Standing Committee during each of those years.

9. In April 2009 Standing Committee passed the Diocesan Endowment (Special Distribution) Ordinance 2009 to give effect to the fixed lower rate of distribution for each of those 3 years.

10. In August 2009 the Standing Committee agreed to a slight revision of the distributions to be made from the Diocesan Endowment over the years 2010 – 2012. The change increased the distribution in 2010 by \$100,000 to \$5,400,000, with a corresponding reduction in the following 2 years. The additional \$100,000 then available for 2010 has been added to the allocation to regional councils in that year.

Other specific trust ordinances

11. The income available to Synod from the other specific trust ordinances is based on a share of the distribution of the net surplus earned each year. The timing is such that in most cases the income earned in 2008 is distributed in 2009 and available to be appropriated in 2010. Accordingly the amounts shown for 2010 are now known, but the amounts expected to be available for appropriation in 2011 and 2012 are only estimates at this stage.

12. Two one-off amounts are included in the appropriations for 2010 –

- (a) A balance of \$329,000 that has accumulated in Synod Fund 129 in excess on the working capital requirements

of that fund. This is the net result of a number of variations in the actual income received from various trust ordinances on the one hand, and partially unspent allocations on the other, over the whole of triennium 2006-2008 and 2009.

- (b) An amount of \$233,000 distributed from the St Phillip's Sydney York Street Property Leasing Ordinance 1966 (C/F 759) and available for appropriation in 2009 that had not been reported and identified prior to the preparation of the Synod Appropriations and Allocations Ordinance 2008.

13. The estimate of the amounts available for appropriation from the specific trust ordinances in 2011 & 2012 is less than in 2010 for the following reasons –

- (a) The non-repetition of the 2 one-off amounts referred to above.
- (b) The reduction in the proportion of income available to Synod from the St Phillip's Sydney York Street Property Leasing Ordinance 1966 (C/F 759) from 56.25% to 15% as a result of the amendment ordinance passed by Standing Committee in 2007.
- (c) An assumption that the net surplus earned in 2009 and 2010 in each specific trust ordinance having the majority of its funds are invested in the Property Trust's Long Term Pooled Fund will decline by approximately 10% from the level earned in 2008, consistent with the reduction in the quarterly distribution rate advised by the Property Trust for 2009.

Furthermore, there is a risk that the income expected in 2011 & 2012 from the various trust ordinances that distribute a share of the net rental from commercial properties may not be realised. In particular, it is expected that a review of the current St James Sydney Phillip Street Property Ordinance may conclude the current level of distributions are not sustainable.

Direct applications for specific purposes

14. In the case of two of the specific trust ordinances which distribute money to the Synod, the trust ordinance itself provides specific directions for the allocation of those funds –

- (a) The income from the CENEF Ordinance 1978 is to be applied to Youthworks, and
- (b) The income from the Georges River Region (Belfield Proceeds) Ordinance 1998 is to be applied for the benefit of the Regional Council.

15. In addition, this Ordinance continues the practice endorsed by the Synod in 2004 of appropriating 1% of the total Synod income to be added to the capital of the Indigenous Peoples' Ministry Fund.

16. All three of these specific applications are shown in Attachment 1 to this Report as deductions from the total income available for allocation by the Synod. Further details of these specific applications can be found in Attachment 2 to this Report.

Allocations

Strategic Directions 2010-2012

17. The *Strategic Directions 2010-2012* document due to be considered by Synod in 2009 sets the broad framework for the allocations proposed in the Synod Appropriations and Allocations Ordinance 2009. Accordingly the specific recommendations made under each policy area below should be read in the light of the broader objectives for the next phase of the Diocesan Mission established in that document.

Central Diocesan budget

18. The total available for appropriation by Synod in 2010-2012 is substantially less than has been available in recent years, and this has necessarily led to a major re-think of how these available funds may be allocated so as to achieve the best strategic advantage for the work of the Diocese. The magnitude of this change in the total available for appropriation is shown in the table below –

2006	\$10,105,000
2007	\$10,483,000
2008	\$11,063,000
2009	\$11,499,000
2010	\$7,243,000
2011	\$6,367,000 (estimate)
2012	\$6,367,000 (estimate)

19. One of the realities highlighted in the *Strategic Directions 2010-2012* document is that the majority of the activity that is at the core of the Diocesan Mission happens at the local parish level. Furthermore, by far the majority of the funds needed for this work are raised and applied at the local level, in accordance with decisions made at the local level. Parishes directly raise more than \$70m annually through offertory and donations, and almost all of this is then applied to fund local ministry initiatives.

20. In considering the allocation of what is relatively a much smaller amount of funding available under this ordinance, Synod's priority needs to be focussed on the provision of those key resources that can

be best coordinated and supplied centrally. Typically these will be things that support the network of churches throughout the Diocese, provide resource materials and identify, recruit and train the next generation of church leaders.

21. Given the necessity to limit allocations to match the substantially reduced total available for appropriation in 2010 it would not be prudent to apply a proportionate reduction across all previous allocations. It is important that the allocations made in 2010 in fact reflect the priorities identified in *Strategic Directions 2010-2012* and are targeted to those key resources that are best coordinated and supplied centrally.

22. For this reason, before developing their recommendations for funding for 2010, each of the Policy Groups posed a series of questions in relation to every individual line item considered for allocation –

- (a) Is it an essential service to the parishes?
- (b) Can it be done more efficiently?
- (c) Can it be funded some other way?

23. The result was that it was determined that central funding for a number of programs across each policy area should cease. It is not that the work was not valuable, but rather either there were other more appropriate ways to deliver or fund the service, or it was not judged a sufficiently high priority for now more limited central funding.

24. Central funding of certain other programs was continued at a much reduced level, either because efficiencies were found or because the continuation of those programs at the previous level was not considered the most important priority for the central Synod funds.

25. Some individual programs have been recommended for funding at a level close to what they received in 2009, and some entirely new programs will be funded in 2010. In these cases this level of funding has been considered appropriate because the program is of high strategic value to the goal of the Diocesan Mission, and the nature of the program means that it is best funded and delivered centrally.

26. The result of this radical “bottom-up” review of every individual allocation of Synod Funds has been that the proportions of the total amount available allocated between the four Policy areas and Administration of the Diocesan Mission have changed significantly to reflect the priorities determined in the *Strategic Directions 2010-2012* document –

	<u>2009</u>	<u>2010</u>
Policy 1A	0.5%	0.5%
Policy 1B	5.0%	4.0%

Policy 2	45.1%	32.9%
Policy 3	32.0%	43.2%
Policy 4	0.5%	0.5%
Administration	17.9%	19.0%

27. There is currently a gap of some \$249,000 between the total of the estimate of the amounts available for appropriation in 2011 and 2012 and the total of the intended allocations for those years shown in Attachment 1 to this Report. There is also a risk that some of the estimates of the amounts available for appropriation shown may not eventually be available. On the other hand, as noted in the *Strategic Directions 2010-2012* document, the Mission Board is to launch a formal program to investigate all potential revenue generating activities, both to increase existing channels and to identify new opportunities.

28. The Synod Appropriations and Allocations Ordinance 2009 provides that the Standing Committee is to pass further ordinances in 2010 and 2011 to appropriate the amounts actually available, and to either appropriate an additional amount from the Diocesan Endowment or to reduce the actual amounts allocated to close any gap that would otherwise exist. Standing Committee must report the details of all such ordinances to the Synod.

Policy 1 - Prayer

It is recommended that –

29. To support the Archbishop's commitment to implementing Policy 1 within the Diocese the Synod continue the provision of 0.5% of the total appropriation to fund key prayer initiatives under Policy 1A.

30. To support the work of partnering with friends outside the Diocese in promulgation and support of the gospel the Synod make provision for 4.0% of the total appropriation to be allocated to the Work Outside the Diocese Committee under Policy 1B. As part of its work this Committee has responsibility for funding the Archbishop's ongoing role as honorary secretary of the GAFCON Primates' Council and the Diocese's membership of the Fellowship of Confessing Anglicans, which is consistent with Synod resolution 13/08.

Policy 2 – Expanding, planting and supporting congregations

It is recommended that –

31. There be no re-introduction of parish assessments to fund the shortfall of the distribution of the Diocesan Endowment, and that Parish Cost Recovery charge remain limited to just those centrally provided services needed by all parishes, so that parishes are encouraged to grow their own resources for investment in further parish mission.

32. Central funding of parish ministries (through regional council grants and the Archbishop's ministry support) should be relatively restricted, but that regional councils be encouraged to make the continued support of ethnic and cross cultural ministries a priority when determining the grants they provide.
33. Collectively regional councils take some responsibility for funding part of the bishops' expenses, and they be encouraged to use any existing resources, including those created by fund-raising, to provide administrative assistance for the bishops.
34. Distributions to tertiary student ministries previously made via the regional council grants be combined into one fund as the Tertiary Student Ministry Fund (under the Tertiary Ministries Oversight Committee), which is consistent with Synod resolutions 33/08 and 37/08.
35. Given the strategic priority placed on other areas of Synod funding, such as training under Policy 3, unfortunately in this triennium no new Synod funds will be provided for the Archbishop's special curacies.
36. Given the strategic priority placed on other areas of Synod funding, such as training under Policy 3, unfortunately in this triennium no new Synod funds will be provided to assist St Andrews Cathedral in ministering to the City of Sydney and providing special services.
37. Anglican Youthworks continue to provide for its Scripture, Camping and other ministries as it is able. In future Safe Ministry training will be funded through the variable parish cost recovery charge.
38. Anglican Education Commission continue to be funded for its advocacy work, but that it negotiate with the councils of the Anglican schools to raise the money for its work in developing Christian curriculum in Anglican secondary schools.
39. Evangelism Ministries continue to receive some financial support from Synod, but be asked to make a greater contribution than before to its own funding.
40. Anglican Media be funded to employ the Diocesan Media Officer, as well as undertake internal communications and provide local evangelism assistance for parishes.
41. Anglicare be funded to provide research including Diocesan planning and data derived from NCLS, but no Synod funds be provided to assist with counselling.
42. The funds identified in the Connect09 Ordinance 2007 for the ongoing administration costs of Connect09 in 2010 be allocated and used for those purposes.

43. Provision be made for the funds needed to provide on-going support and assistance for the Mission Leaders.

Policy 3 – Multiply workers

It is recommended that –

44. Synod fund the Archbishop to arrange pre-ordination conferences and psychological testing of ordination candidates.

45. Synod funding for the Promotion of Women's Ministry will be continued at the current level.

46. In this triennium no new Synod funding will be provided for the Clergy Mobility Fund, with the Fund left to draw on existing reserves.

47. Given the commitment of new funds for training of Mission Leaders, in this triennium no new Synod funding will be provided for the assistant bishops to apply to clergy professional development and pastoral support.

48. Synod reduce its general funding for Youthworks College, but provide a significant additional amount to fund an expanded Year 13 program.

49. Synod provide as much funding as possible for Moore Theological College.

50. Synod continue to fund the work of Ministry Training & Development in providing continuing education for ministers, but not provide a specific grant to fund ministry apprenticeships.

51. Synod provide the Ordination Training Fund with reduced funding, to be supplemented from the Fund's own reserves.

52. In this triennium no new Synod funding will be provided for strategic capital works and infrastructure.

53. Synod provide a one-off grant in 2010 for the training of Mission Leaders and ministers, and for training resources, to be spent over the triennium.

Policy 4 – Reform structures

It is recommended that –

54. Synod continue to provide 0.5% of available funds to meet the costs incurred in Policy 4.

Administration

It is recommended that –

Diocesan administration

55. Synod funding to enable the Sydney Diocesan Secretariat to provide services that support the Synod, Standing Committee and parishes be continued, but the amount be significantly reduced. The lower proposed allocation reflects the significant cost reduction program recently undertaken by SDS designed to minimise indirect or overhead costs. However, the proposed level of funding will also require a reduction of direct costs and this will impact the ability to deliver front line service. There will be less capacity for the provision of ad hoc services, or the extension of services into new areas, and a much greater need to limit the provision of basic services to only those matters given high priority by bodies such as the Standing Committee.

56. Synod funding for the parish risk management program be discontinued. It is proposed that this program be integrated into the Property Trust's parish insurance program funded through the variable portion of the Parish Cost Recovery charge.

57. Synod funding for members of Synod elected committees to park in St Andrew's House while attending to committee business be maintained.

58. Synod funding to cover the travel and accommodation costs associated with Diocesan representatives attending sessions of the General Synod be maintained.

Property

59. Synod funding to subsidise the rent of Diocesan organisations in St Andrew's House be discontinued.

Resourcing

60. Synod funding for 1/3rd of the expected total cost of the Archbishop's Professional Standards Unit, assumed to at the same level as for 2009, be continued. (The balance is to continue to be funded through the variable Parish Cost Recovery charge).

61. No separate Synod funding has been provided for the Social Issues Executive. Moore Theological College has been requested to provide research support to the work of the Social Issues Executive.

62. Synod funding for 32% of the expected total cost of the Diocesan Archives, the budget for which has been trimmed by 11%, be introduced. The change is justified on the basis that much of the work of the Archives consists of storing parish records and researching church records for the general public. (The balance of the cost will be funded by the Endowment of the See, which until now has funded all of the cost of the Diocesan Archives).

Membership of the broader Anglican Church

63. Synod funding for the estimated cost of General Synod statutory assessments be continued, but at a reduced rate reflecting the Standing Committee's decision not to contribute to the cost of the Primate's Assistant and its request that the General Synod Standing Committee bring a budget to General Synod in 2010 which reduces the amount to be raised by assessments by 25% of the amount payable in 2009.
64. Synod funding for the estimated cost of Provincial Synod assessment be continued.
65. Synod funding for a contribution to the Anglican Consultative Council be discontinued.
66. Synod funding for a contribution to the Australian Defence Force Board be discontinued.
67. Synod funding for the Diocese's membership of the NSW Council of Churches be continued.
68. Synod funding for the Diocese's membership of the NSW Ecumenical Council be discontinued.

Contingencies

69. Synod funding for a Contingencies reserve to cover variations from the expected cost of some commitments and to enable the Diocese to respond to new issues that arise during the year be continued, but at a significantly reduced level.

Recommendation

70. The Standing Committee recommends that the Synod pass the bill for the Synod Appropriations and Allocations Ordinance 2009 as an ordinance.

For and on behalf of the Standing Committee.

PETER KELL

Chair, Mission Board Strategy Committee

2 September 2009

Attachment 1

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
INCOME					
Diocesan Endowment Ordinance (distribution from the net assets of the GAB)	10,630	5,400	51%	5,250	5,250
<i>distributed direct to Fund 129 –</i>					
St James' Sydney Phillip Street Property Ord 1962 (C/F 022)	281	291	104%	291	291
St Matthew's Manly Ord 1988 (C/F 175)	310	366	118%	366	366
Balance remaining in Fund 129 at Dec 2008 in excess of working capital requirements	-	329	+++	-	-
<i>distributed through Fund 400 –</i>					
ACPT Synod Fund (C/F 400)	51	69	135%	62	62
CENEF Ord 1978 (C/F 333)	102	107	105%	96	96
Hunters Hill (Woolwich) Ord 1994 (C/F 566)	2	2	100%	2	2
Georges River Region (Belfield Proceeds) Ord 1998 (C/F 438)	29	23	79%	21	21
Narellan (Elderslie Lands) Variation of Trusts Ord 1980 (C/F 638)	47	50	106%	45	45
Ryde (Kirkby Gardens, etc) Ord 1968 (C/F 706)	257	348	135%	348	348
St Phillip's Sydney Ord 1975 (C/F 757)	9	10	111%	9	9
St Phillip's Sydney York Street Property Ord 1966 (C/F 759) (Note 1)	-	218	+++	58	58
St Phillip's Sydney York Street Property Ord 1966 (C/F 759) (Note 2)	-	233	+++	-	-
<i>Sub total (excluding Diocesan Endowment Ordinance)</i>	1,088	2,046	188%	1,298	1,298
TOTAL INCOME	11,718	7,446	64%	6,548	6,548

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
Applied direct by ordinance for specific purposes					
<u>less</u> Income from the CENEF Ord applied direct to Youthworks for capital purposes including expenditure related to conference and camping centres	(102)	(107)	105%	(96)	(96)
<u>less</u> Income from the GRR (Belfield Proceeds) Ord applied direct to GRRC for expenditure on properties held on trust for the GRRC	-	(23)	+++	(21)	(21)
SUBTOTAL	11,616	7,316		6,431	6,431
<u>less</u> 1% of above total income appropriated and added to the capital of the Indigenous Peoples' Ministry Fund – as per Standing Committee's recommendation to Synod in 2003	(117)	(73)	62%	(64)	(64)
TOTAL AVAILABLE INCOME	11,499	7,243	63%	6,367	6,367

Note 1: Amount available for allocation in 2010 is 56.25% of net rental income for purposes of the Diocese (thereafter 15%).

Note 2: Amount available for allocation in 2009 (but not appropriated) was 56.25% of net rental income for purposes of the Diocese.

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
ALLOCATIONS					
Policy 1a Prayer (Spiritual renewal)	0.5%				
Archbishop – as recommended by the Archbishop from time to time	57	35	61%	32	32
<i>less</i> amounts transferred to partially offset costs of Connect09 in 2009	(57)	-		-	-
= balance remaining to be applied for purposes of Policy 1a	-	35	+++	32	32
% of total available income	0.0%	0.5%		0.5%	0.5%
Policy 1b Gospel work outside the Diocese (ministry support outside the Diocese)	5.0%				
Work Outside the Diocese Committee	575	288	50%	257	257
% of total available income	5.0%	4.0%		4.0%	4.0%

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
	Policy 2 Expand and Plant and Support congregations (ministries that equip, nurture & expand churches & congregations and provide background support)	44.0%			
Georges River Regional Council	566	-		-	-
Northern Regional Council	421	-		-	-
South Sydney Regional Council	476	-		-	-
Western Sydney Regional Council	639	-		-	-
Wollongong Regional Council	442	-		-	-
Regional Councils – general allocation (including support of ethnic and cross cultural ministry, and administration support)	-	700	+++	600	600
<i>total funding for regional councils</i>	<i>2,544</i>	<i>700</i>	<i>28%</i>	<i>600</i>	<i>600</i>
Tertiary Ministry Oversight Committee – tertiary student ministry fund (previously part of Regional Council allocations)	-	300	+++	300	300
Archbishop – Special Curacies	146	-	0%	-	-
St Andrew's Cathedral – ministering to the City of Sydney and special services	148	-	0%	-	-
Youthworks – resourcing of children's & youth ministry and Special Religious Education	530	320	54%	320	320
– additional funding for Safe Ministry training in 2009	60	-	0%	-	-
<i>total funding for Youthworks</i>	<i>590</i>	<i>320</i>	<i>54%</i>	<i>320</i>	<i>320</i>

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
Policy 2 (cont.)					
Anglican Education Commission – advocacy on Education Policy (for SRE)	120	120	100%	120	120
– new P/T position to develop Christian curriculum in Anglican secondary schools	57	-		-	-
<i>total funding for AEC</i>	177	120	68%	120	120
Evangelism Ministries	271	150	55%	150	150
Anglican Media Council – diocesan media officer, internal communication & evangelism (including website & smaller <i>Southern Cross</i>)	577	320	55%	320	320
Anglicare – counselling (marriage, family & personal)	114	-	0%	-	-
– research (diocesan planning / NCLS)	180	80	44%	80	80
<i>total funding for Anglicare</i>	294	80	27%	80	80
Administration costs for Connect09 (2009 = \$500k less amounts transferred from <i>Policies 1a, 4 & Contingencies</i>)	371	191	51%	-	-
Office of the Mission Executive (<i>net of transfer from Diocesan Mission Funding Ord</i>)	70	-	0%	-	-
Ongoing support & assistance for Mission Leaders	-	200	+++	200	200
	5,188	2,381	46%	2,090	2,090
<i>% of total available income</i>	45.1%	32.9%		32.8%	32.8%

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
Policy 3 Multiply workers (well trained persons)	32.0%				
Archbishop – pre-ordination conference, assessment & Bibles for new ordinands	62	50	81%	50	50
– promotion of women's ministry	67	67	100%	67	67
– Clergy Mobility Fund (Fund 228)	41	-	0%	-	-
<i>total funding for Archbishop's support of ministry</i>	170	117	69%	117	117
Regional bishops – clergy support (professional development & pastoral support)	21	-	0%	-	-
Youthworks – Youthworks College	138	87	63%	87	87
– Youthworks College (recruitment – expanded Year 13 program)	26	100	385%	100	100
<i>total funding for Youthworks College</i>	164	187	114%	187	187
Moore College – general theological education (including married student housing)	1,415	-		-	-
– new library project (infrastructure)	518	-		-	-
– faculty post graduate studies	52	-		-	-
– ministry recruitment	104	-		-	-
– lay development training	78	-		-	-
<i>total funding for MTC</i>	2,167	1,958	90%	1,958	1,958
MT&D – continuing education for ministers	389	389	100%	389	389
– recruitment (ministry apprenticeships)	104	-	0%	-	-
<i>total funding for MT&D</i>	493	389	79%	389	389

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
Policy 3 (cont.)					
Ordination Training Fund Committee – Bursaries and support for students seeking ordination	365	176	48%	176	176
Mission Board to allocate for strategic capital works / infrastructure at Moore College & Youthworks College	300	-	0%	-	-
Training for Mission Leaders	-	300	+++	-	-
	3,680	3,127	85%	2,827	2,827
<i>% of total available income</i>	32.0%	43.2%		44.4%	44.4%
Policy 4 Reform structures (to remove blockages to the Mission)	0.5%				
StanCom / Mission Board – Strategic Policy 4 Mission Projects	57	35	61%	32	32
<i>less amounts transferred to partially offset costs of Connect09 in 2009</i>	(57)	-		-	-
= <i>balance remaining to be applied for purposes of Policy 4</i>	-	35	+++	32	32
<i>% of total available income</i>	0.0%	0.5%		0.5%	0.5%

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
Administration (to enable the whole Diocese to be more effective for the Mission)	18.0%				
Diocesan Administration					
SDS – servicing Synod, Standing Committee, parishes, etc	971	655	67%	655	655
– parish risk management program	161	-	0%	-	-
– car parking for committee members	25	25	100%	25	25
– provision for Sydney reps at General Synod	25	25	100%	25	25
<i>Total funding for SDS</i>	1,182	705	60%	705	705
Other Synod costs					
Property					
St Andrew's Cathedral – Staff parking (St Andrew's House)	25	-	0%	-	-
St Andrew's House Rent subsidies	70	-	0%	-	-
Resourcing					
Archbishop's Professional Standards Unit [<i>1/3rd of total cost, balance from variable PCR charge</i>]	197	197	100%	197	197
Archbishop / Standing Committee – Researcher and costs of Social Issues Executive	80	-	0%	-	-
EOS – Archives (salary, rent and on-costs) [<i>32% of total cost, balance paid from EOS</i>]	-	49	+++	49	49

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
Administration (cont.)					
Membership of Anglican Church					
Registrar – General Synod statutory assessments	257	265	103%	199	199
Registrar – Provincial Synod assessment	12	12	100%	12	12
Registrar – Anglican Consultative Council contribution	10	-	0%	-	-
Registrar – Defence Force Board contribution	13	-	0%	-	-
Registrar – NSW Council of Churches membership	9	13	144%	13	13
Registrar – NSW Ecumenical Council membership	8	-	0%	-	-
Contingencies					
Standing Committee – Synod fund contingencies	207	137	66%	203	203
<i>less amount transferred to partially offset costs of Connect09 in 2009</i>	(14)	-	0%	-	-
<i>Total other Synod costs</i>	874	673	77%	673	673
<i>Total Administration</i>	2,056	1,378	67%	1,378	1,378
<i>% of total available income</i>	17.9%	19.0%		21.6%	21.6%
Total allocations	11,499	7,243	63%	6,615	6,615
<i>% of total available income</i>	100.0%	100.0%		103.9%	103.9%
Gap between the total of estimated appropriations and indicated allocations (refer paragraphs 27 & 28 of the Explanatory Report)	(0)	0		(249)	(249)

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
SUMMARY					
INCOME					
Diocesan Endowment Ordinance	10,630	5,400	51%	5,250	5,250
Other Ordinances	1,088	2,046	188%	1,298	1,298
<u>less</u> applied direct to Youthworks, GRRC & Indigenous Peoples' Ministry Fund	(219)	(203)	93%	(181)	(181)
TOTAL AVAILABLE INCOME	11,499	7,243	63%	6,367	6,367
ALLOCATIONS					
Policy 1a Prayer	-	35	+++	32	32
<i>% of total available income</i>	<i>0.0%</i>	<i>0.5%</i>		<i>0.5%</i>	<i>0.5%</i>
Policy 1b Gospel work outside the Diocese	575	288	50%	257	257
<i>% of total available income</i>	<i>5.0%</i>	<i>4.0%</i>		<i>4.0%</i>	<i>4.0%</i>
Policy 2 Expand & Plant and Support Congregations	5,188	2,381	46%	2,090	2,090
<i>% of total available income</i>	<i>45.1%</i>	<i>32.9%</i>		<i>32.8%</i>	<i>32.8%</i>
Policy 3 Multiply Workers	3,680	3,127	85%	2,827	2,827
<i>% of total available income</i>	<i>32.0%</i>	<i>43.2%</i>		<i>44.4%</i>	<i>44.4%</i>

	Approved by Synod for 2009 \$000	Actual for 2010 \$000	% of 2009	Estimate for 2011 \$000	Estimate for 2012 \$000
Summary (cont.)					
Policy 4 Reform Structures	-	35	+++	32	32
<i>% of total available income</i>	<i>0.0%</i>	<i>0.5%</i>		<i>0.5%</i>	<i>0.5%</i>
Administration	2,056	1,378	63%	1,378	1,378
<i>% of total available income</i>	<i>17.9%</i>	<i>19.0%</i>		<i>21.6%</i>	<i>21.6%</i>
TOTAL ALLOCATIONS	11,499	7,243	63%	6,615	6,615
	<i>100.0%</i>	<i>100.0%</i>		<i>103.9%</i>	<i>103.9%</i>
Gap between the total of estimated appropriations and indicated allocations (refer paragraphs 27 & 28 of the Explanatory Report)	(0)	0		(249)	(249)

Attachment 2

Direct applications for specific purposes

1. Clause 3(1) of the CENEF Ordinance 1978 provides that “three-fourths of the income ... shall be applied for the benefit of such of the following as the Synod may determine from time to time by Ordinance – (a) Anglican Youth Department Diocese of Sydney ...any income not so applied shall be capitalised.” Subclause (2) of this ordinance goes on to say “All monies distributed pursuant to this clause ... shall be applied for capital purposes or for the purpose of repaying monies borrowed for capital purposes ... and the term ‘capital purposes’ includes acquiring of any real or personal property and the erection, construction and reconstruction and renovation of any building ...”
2. For a number of years the Synod's practice has been to apply the income available under this ordinance to Youthworks on the understanding that it will be applied for capital purposes related to Youthworks' conference and camping centres.
3. Clause 4 of the Georges River Region (Belfield Proceeds) Ordinance 1998 provides that “(a) 20% of the income shall be applied through an ordinance of the Synod to meet all maintenance, repair and other costs in connection with properties held on trust for the Regional Council; (b) 50% of the income shall be applied through an ordinance of the Synod towards such ministry or ministries in the Georges River as the Regional Council shall determine; and (c) 30% of the income shall be capitalised.”
4. In 2002 the Synod passed the following resolution (25/02) -

“Synod recommends to the Standing Committee that priority be given under the Mission Strategy to resourcing Indigenous peoples' ministry by directing that a percentage of the proceeds from all sales of church trust property per annum be added to the Indigenous Peoples' Ministry Trust Fund for Indigenous ministry within the Diocese or by allocating continuing funding through the Synod Appropriations and Allocations Ordinance. Synod further urges each parish of the Diocese to generously support Indigenous ministry in the Diocese any way it can, for example, by giving a percentage of any land sales to the Indigenous Peoples' Ministry Trust Fund or by giving 1% of their net income to the fund or supporting existing

Indigenous ministries at a local level in every possible way.”

5. In response to this resolution the Standing Committee appointed a committee to investigate and report on the ways in which regular annual funding could be added to the Indigenous People's Ministry Fund. The committee's report and recommendation were adopted by the Standing Committee and reported to the Synod in 2003.
6. The Standing Committee's report to the 2003 session of the Synod considered the funding question from three perspectives justice, the Diocesan Mission and financial clarity. The Standing Committee considered the suggestion that a percentage of the proceeds of all sales of church trust property per annum be added to the capital of the Fund, however it judged that such a method would not be a regular source of funding as it would be dependent on occasional sales of property. Furthermore, to take funds from such a source was considered to be neither equitable nor wise. The committee's recommendation, adopted by the Standing Committee, was for a percentage of the Synod's annual income to be applied toward the fund.
7. The recommendation contained in the Standing Committee's report to the 2003 session of Synod was –

“That 1% of the total income proposed to be appropriated in each year from 2006 onwards be applied as a capital addition to the Fund, before any other allocations are determined across mission policy areas. It is proposed that this recommendation be reflected in the form of the appropriations ordinance to have effect in 2006 and in subsequent years. The Standing Committee did not consider it expedient to recommend that this policy be implemented earlier than 2006 since its recommendations for funding in 2004 and 2005 had largely been settled at the time the committee's report was considered.”
8. After the request had been initiated by Synod, Standing Committee's response was reported to and endorsed by Synod in 2004, and so a special appropriation has been incorporated into the Schedule to this ordinance to continue to give effect to that request.