

## Report concerning Appropriations and Allocations for 2009-2011

(A report from the Mission Board Finance Committee)

1. In 2005 Synod passed the Appropriations and Allocations Ordinance 2005, which, inter alia, provided –
  - (a) That there has been a “strategy driven spending model since 2003” as resolved by Resolution 16/01 at the 2001 Synod.
  - (b) The Strategy was the Diocesan Mission as expressed in the Mission Statement, the Initial Goal, and the Four Policies.
  - (c) Allocations and Appropriations were set for the triennium 2006 – 2008.
  - (d) The Standing Committee will prepare for the Synod 2007 a report and recommendations for the target percentages for each policy for triennium 2009 – 2011 (clause 6).

During 2007 the Mission Board has been engaged in considerable work on developing planning based on the Mission Strategies and goals. It was unable to complete its work in time for a funding strategy report to be brought to Synod.

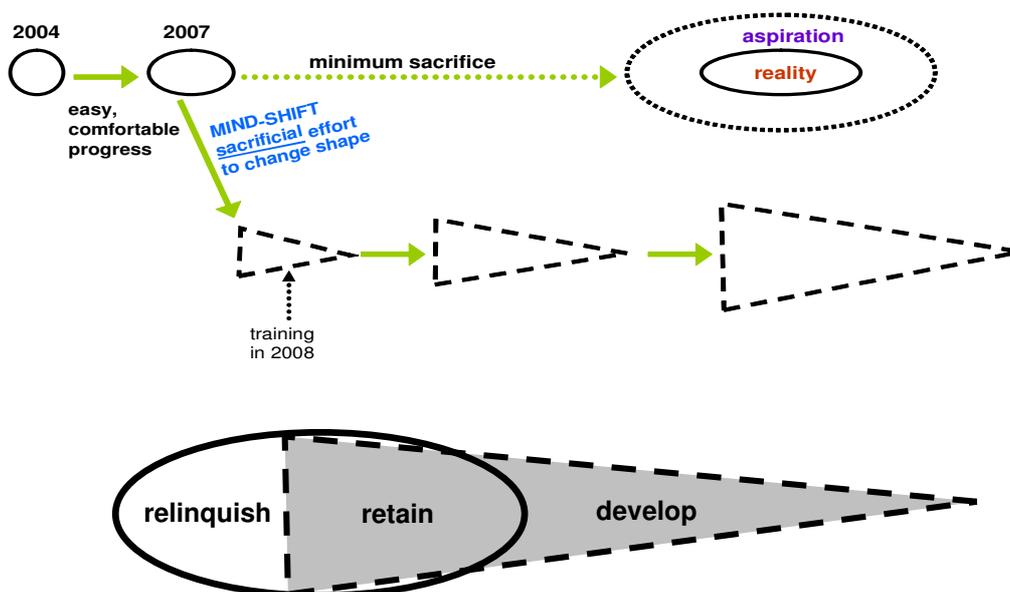
2. The following motion was passed at the 27 August 2007 meeting of Standing Committee –

“The Standing Committee expresses its regret to the Synod that it was not able to fulfil the requirements of clause 6 of the Synod Appropriations and Allocations Ordinance 2005 and authorizes the Mission Board Finance Committee to continue to develop the strategy and focus for funding the Mission for the next few years and to prepare a report about that work for distribution to the forthcoming session of Synod.”
3. Standing Committee will prepare for the new Synod in 2008 –
  - (i) a report and recommendations for the target percentages in each policy for the triennium 2009-2011, and
  - (ii) an Appropriations and Allocations Ordinance based on that report for consideration by Synod.
4. When the Mission Board reviewed the present Triennium the following Principles were noted to be taken into account when formulating the policy for the 2009 – 2011 Triennium.
  - (a) A Policy Committee for each of the Four Policies is desirable. These Committees should not only develop strategies for the triennium but also have an ongoing role in continuing strategic planning throughout the triennium.
  - (b) The practice of having groups of recipients meeting together under each Policy to discuss the detailed allocations within the Policy has proved helpful and should be continued. This practice has built understanding and created a sense of common purpose.
  - (c) There is a good case to seriously consider collapsing 2a and 2b back into one broad area. Most recipients for 2a and 2b are the same organisations already.
  - (d) Each recipient of Synod funds should be required to develop Key Performance Indicators and identify critical success factors associated with the project/purpose for which the funds allocated to them are to be supplied and then held accountable to report against those KPIs. This accountability will extend to the funds allocated to Synod Administration.
  - (e) The use of percentages to establish the allocations to each policy area will be continued and further refined to include percentage allocations to sub-groups within each policy area.
5. In his Presidential Address the Archbishop notes that since 2002 “we have maintained a steady progress in the first five years of the Mission” but he went on to say “we are at a stage when the easier things have been done. If we wish to see exponential growth, the work of these years must be incorporated in an even greater and more determined forward move.” He reminded us of Policy 1 – ‘sacrificial concern for the lost.’

## 2 Appropriations and Allocations for 2009-2011

### 6. The Challenge –

- (a) The goal of the Mission – to see 10% of the population in Bible-based churches in 10 years – requires a mind-shift to urgently focus on evangelising communities rather than just seeking to grow congregations.
- (b) This sounds at first a simple statement but it involves a very radical change requiring sacrifice – motivated by a sacrificial compassion for the lost. It can be demonstrated diagrammatically like this –



The circle and oval at the top of the diagram show how we have been advancing the Mission to date – using our tried and true parish model from the past. The result has been the kind of growth referred to above. If we continue to use this model we will continue to see modest growth at best. We need to move from concentrating on church growth to evangelising the community. The triangle shapes at the bottom represent the “sacrificial compassion” model – a radical change concept which seeks to reach into the community.

7. There are clear implications for the strategies for funding in the next triennium based upon the Archbishop’s challenge and the matters referred to in paragraph 6. Emphasis on expenditure will need to reflect a commitment to evangelising communities and the mind-shift necessary to achieve this.

In drawing together the Strategy for the triennium there will need to be a sharper more determined effort in allocating our financial resources. This will require a very close working together of Diocesan Organisations, Parishes, Clergy and laity. Sacrificial concern for the lost will need to be demonstrated in our embracing a mind-shift to begin to evangelise communities. Connect '09 will be a key component for this.

### Recommendation

#### 8. Synod –

- (a) receives this report,
- (b) agrees that the Mission Board Finance Committee, the Mission Board and the Standing Committee use the principles outlined in this report to shape the Synod allocations for the 2009-2011 triennium, and

- (c) asks the Standing Committee to bring both a strategy report (including percentages by policy area) and a detailed Synod Appropriations and Allocations Ordinance for the 2009-2011 triennium to the Synod in 2008.

For and on behalf of the Mission Board Finance Committee.

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24 September 2007